



**AUTOMOTIVE**

# Autonomy and Mobility

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# Trends in technology

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# Sensors

New sensor technologies extend automated driving functionality and increase electronics content in the vehicle.

## LIDAR

Valeo + Ibeo

Quanergy,  
TriLumina,  
LeddarTech and  
solid-state sensors

Velodyne investment  
by Ford and Baidu

## 77 GHz SRR

Delphi

Bosch

Current use case and  
forecast volumes  
evolve into 79 GHz  
SRR segment

## Trifocal camera

ZF TRW  
Delphi  
Valeo

Volvo XC90

Tesla Model S update

## Central ADAS ECU

Delphi + Audi  
Autoliv + Mercedes

Delphi + Mobileye

BMW + Intel?

New generations of sensors attract investment, will change in-vehicle architectures and computing, and introduce new high-tech suppliers.

# Deep learning

High-performance computing advances are coming soon to automotive.

## NVIDIA

Industry leader with multiple choices

DGX-1 designed for deep learning

Widely used hardware but uphill battle to get inside production cars

## Mobileye

Industry leader in vision systems

*Semantic abstraction* to define problems and train solutions

Fleet learning with Tesla and common in production cars

## Intel

Nervana Systems USD400-mil. acquisition

Nervana Neon framework

Xeon Phi processors with Nervana accelerator chip expected in 2017

## Partnerships

Delphi + Mobileye  
BMW + Baidu  
Denso + Morpho

NXP  
CEVA  
Xilinx  
Synopsys  
Cadence

Deep learning enabling artificial intelligence will introduce new approaches to system design and management over time.

# Mapping and localization

Many forms of localization will support automated and autonomous driving.

Content layers	HERE   TomTom	Google	Startups
<p>Relative localization helps to position the vehicle in space</p> <p>Crowd-sourced data overlaid on base map</p> <p>Mobileye REM and others</p>	<p>High-definition maps with LIDAR sensors</p> <p>Many content layers</p> <p>HERE - sensor data harvesting from German 3 enabling services to all OEMs</p>	<p>High-definition maps with LIDAR sensors</p> <p>Multiple layers of content</p> <p>New to auto industry</p>	<p>Civil Maps</p> <p>Mapbox</p> <p>NVIDIA</p> <p>Uber</p> <p>Dynamic Map Planning Co. (Japan)</p>

Map data and content layers must coexist and complement each other. Crowd-sourcing and sharing are critical to successful scale.

# Market dynamics

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# Regulation

Regulatory activity is already influential, but it becomes one of the most important market forces for ADAS.

## NCAP

US NCAP adding 7+ new ADAS in 2018

Euro NCAP continues to move forward on new AEB features

Little to no activity from other countries

## Voluntary agreements

US commitment for standard AEB by 2022

Will effectively make AEB standard everywhere in a few years, with rare local model exceptions

What's next?

## Standards and guidance

ISO 26262 + ASIL

New automated vehicle guidelines (next slide)

Progress on cybersecurity and driver distraction guidance in US

## Sharing economy

Open question everywhere today

Even China allowed ride-hailing services in legal grey zone

Regulation likely to be defined by the current market

Guidance will shape the future of automotive technology.  
Regulatory decisions will impact how the sharing economy evolves.



# USDOT Federal Automated Vehicles Policy – Four Topics

- Vehicle Performance Guidelines
  - 15 assessment criteria including certification, data recording & sharing, cybersecurity, consumer education, and vehicle automation functions
  - Meet / Does Not Meet / Not Applicable
- Current Regulatory Tools
  - Letters of interpretation
  - Exemptions from existing standards
  - Rulemaking
  - Recall authority
- Model State Policy
  - Division of federal and state roles
  - FED—Policy | STATE—Licensing, and...
  - Vehicle testing and safety inspections
  - Traffic laws, registration & insurance
- New Tools & Authorities
  - Pre-market approval
  - Post-sale software regulation
  - Enhanced recordkeeping & data collect

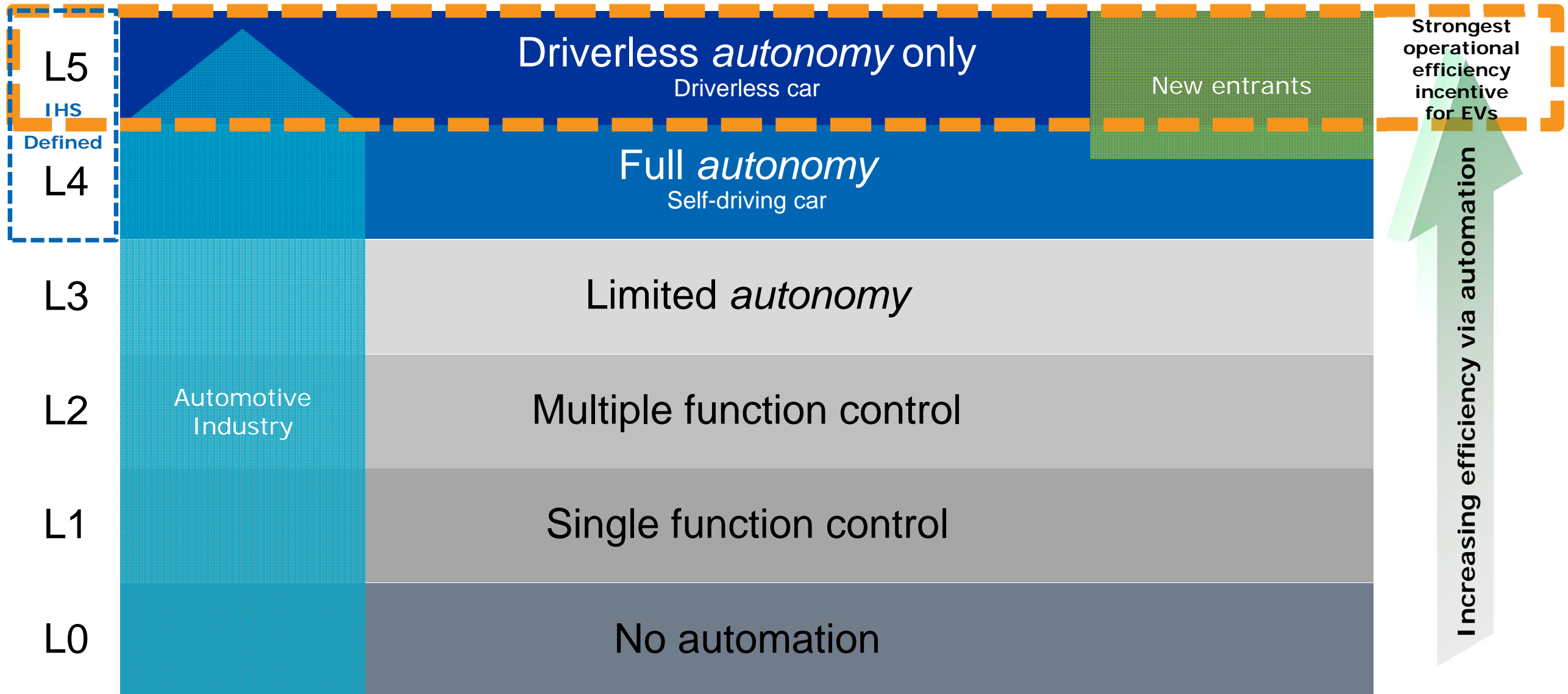
# Automakers

OEMs racing to deploy new tech via myriad strategies, as gap between luxury and mass market narrows and startups challenge perennial luxury leaders.

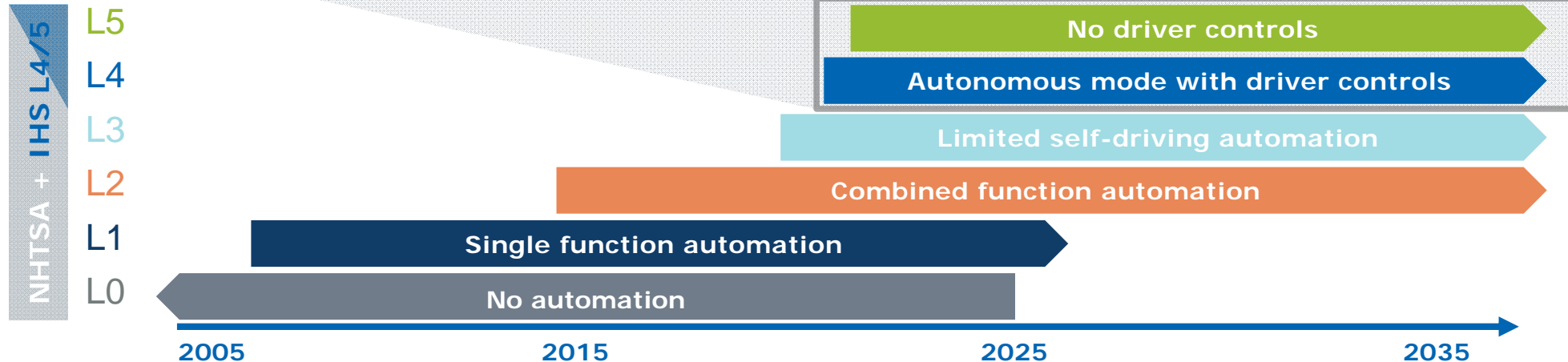
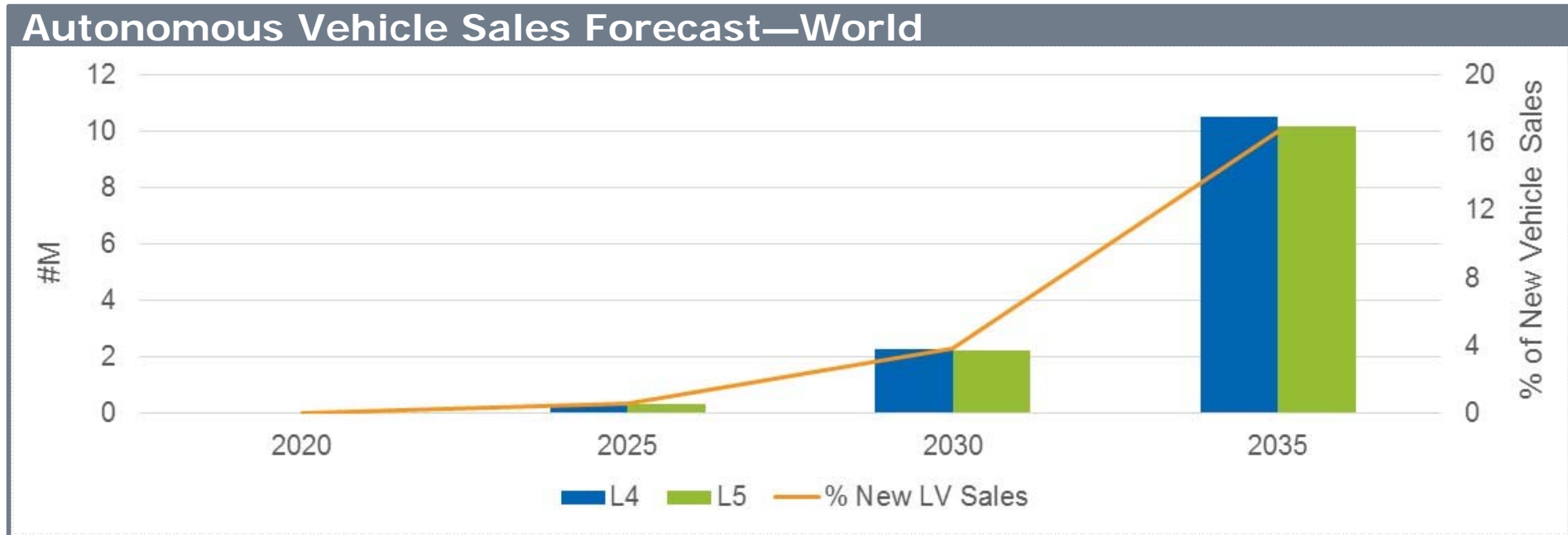
Luxury leaders	Tesla	Mass market	Startups
Volvo XC90/S90 BMW 7 Series Tesla Model S  2017 Mercedes E 2017 Audi A8	Autopilot 2.0 coming <u>Standard hardware?</u> Trifocal camera 1 x front radar 4 x corner radar + OTA update  Taking algorithms further in-house	Still mostly packages of ADAS options but moving forward  Nissan Piloted Drive roadmap to 2020	Atieva  Faraday Future  NextEV  LeEco  Karma

Deployment of automated driving tech is one of the most strategic decisions an OEM faces, with regulation and evolving mobility also major factors.

# Automation evolving

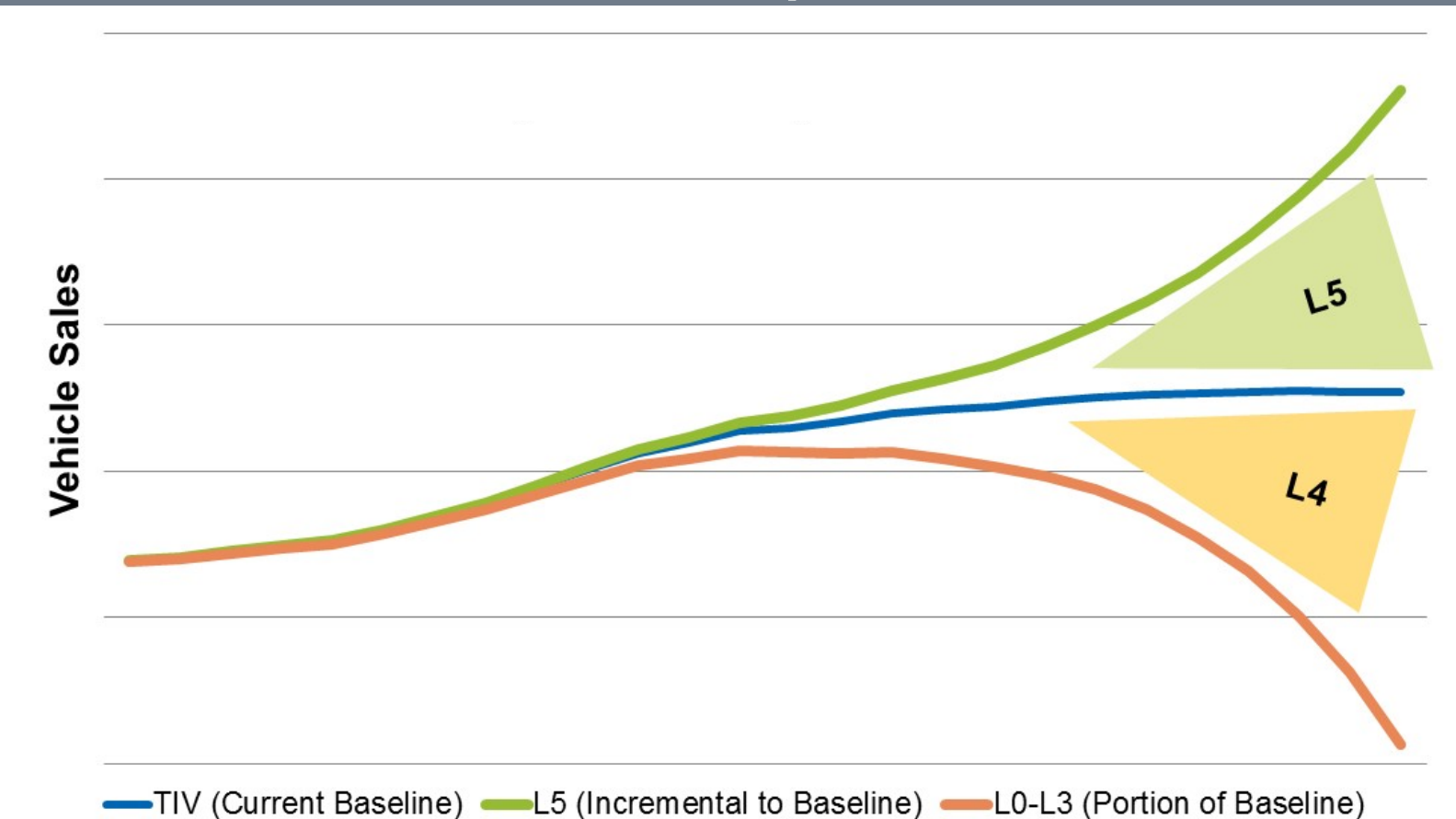


# Autonomous Vehicle Forecast—June 2016



# Autonomy scenario: Industry impact visualized

Autonomous vehicle sales impact scenario



Source: IHS Markit

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As autonomous vehicles arrive, the market impact is split between:

1. Replacing or updating **current** forecast volumes
2. Adding incremental volume **beyond current** forecast

Autonomous vehicles can broadly correlate to mobility service models:

L4 – **Car sharing**

L5 – **Ride hailing**

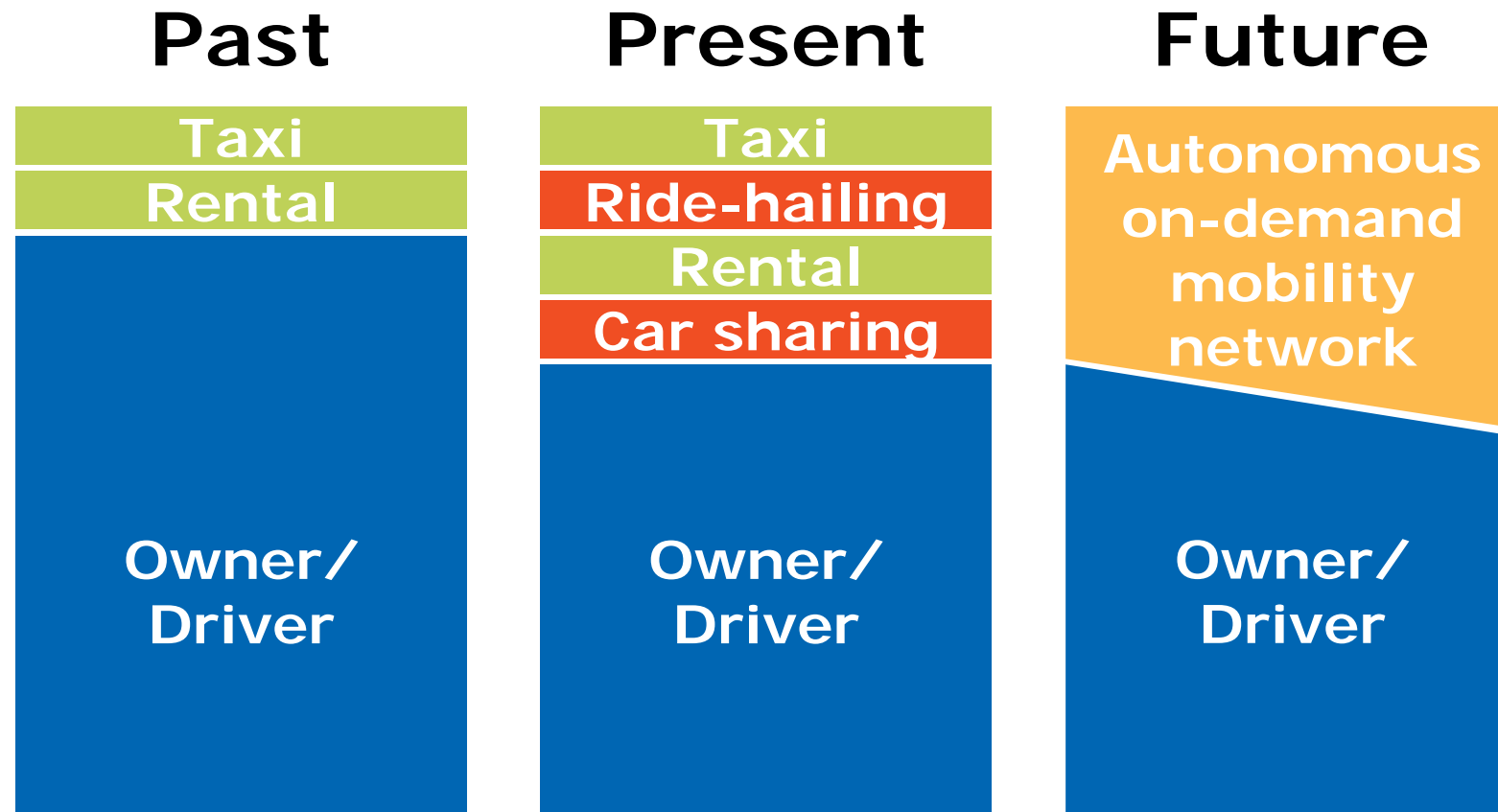
# Mobility

New mobility services are evolving quickly and challenging traditional tech development, market deployment, and consumer exposure.

Uber	Ride-hailing	Car sharing	Automakers
<p>Determined and acting quickly</p> <p>Acquire and deploy plus shed losses</p> <p>Uber + Volvo Uber + Toyota Uber + Otto</p>	<p>Didi wins in China</p> <p>Daimler merging MyTaxi + Hailo</p> <p>VW + Gett</p> <p>GM + Lyft</p> <p>Delphi in Singapore</p>	<p>Smaller fleets but consistent users and often profitable</p> <p>Rental car companies adding new tier of service</p> <p>OEMs starting their own services</p>	<p>Ford _____</p> <p>BMW iNext</p> <p>Uber XC90</p> <p>Chevrolet Bolt</p>

OEMs and suppliers are investing heavily to understand the market, seize opportunities, and capture early market share that can be adapted later.

# Car-based urban mobility is reshaping transportation



# Mergers and acquisitions

Supply chain and ecosystem consolidation plus mobility services are fueling partnerships and M&A activity—and new players are coming.

## Didi + Uber China

Most significant consolidation in mobility to date

Good for Didi & Uber

Negative for drivers and users because of reduced competition and fewer subsidies

## Suppliers

Uber + Otto

ZF + TRW + Ibeo

Delphi + Ottomatika

Freescale + Cognivue

Lear + Arada

## Automakers

Ford co-lead investor in Velodyne

Tesla + Solar City  
GM + Cruise

Renault-Nissan + Sylpheo

German mobility

## Tech companies

Baidu co-lead investor in Velodyne

Intel + Itseez  
Intel + Nervana

Samsung interest in Magneti Marelli?

Changes in the supply chain and in consumer-facing markets will continue to force the industry to rethink and reposition within a changing landscape.



## Summary

**Vehicle technology evolves quickly, but complexity, deep learning and new data will change system design.**

**Crowd-sourced map and OEM-owned driving data will further increase the value of connectivity and update-able hardware.**

**Technology deployment happens more quickly than ever. Planning becomes even more important.**

**Mobility services will change how automakers approach the market, plan products, and position their brand.**

**Strategic investments and acquisitions help secure valuable opportunities in a rapidly evolving transportation industry.**

***THANK YOU!***

***ありがとうございました***

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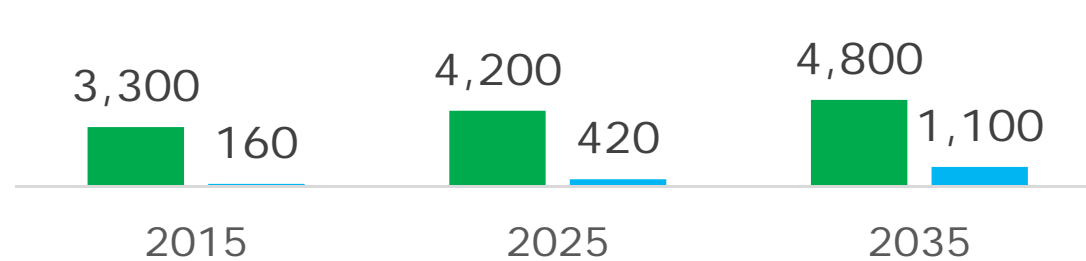
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# Where we are going: Scenario

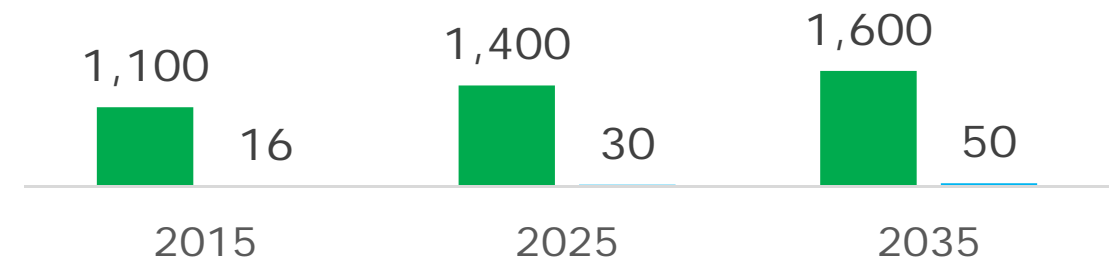
## Total daily trips (millions)

■ Owned ■ Shared



## Vehicle parc (millions)

■ Owned ■ Shared

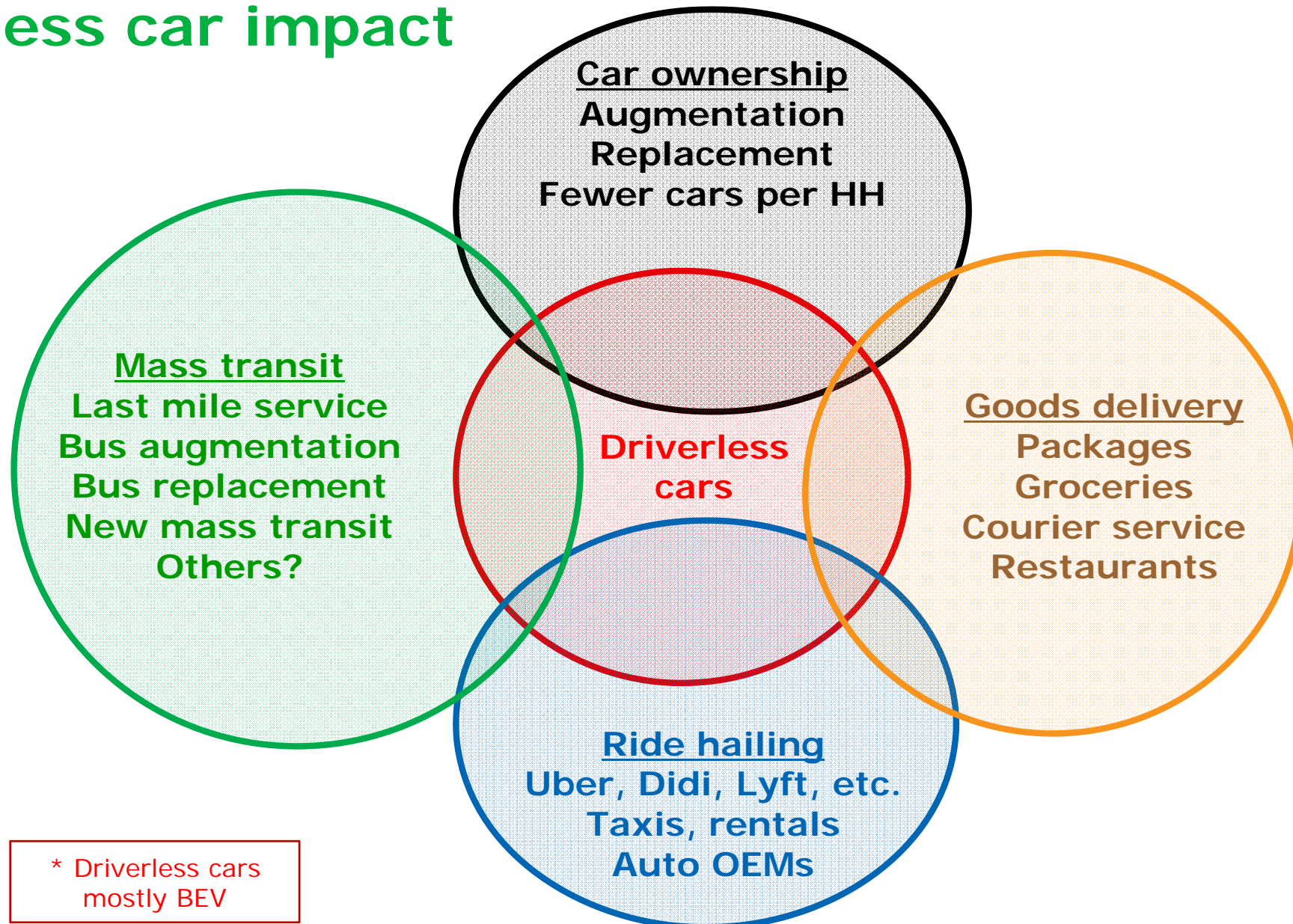


Owned parc	<b>1.1B</b>	<b>1.4B</b>	<b>1.6B</b>
Average trips/day	3	3±	3±
Total trips/day	<b>3.3B</b>	<b>4.2B</b>	<b>4.8B</b>

Shared parc	<b>16M</b>	<b>30M</b>	<b>50M</b>
Average trips/day	10	14+	22+
Total trips/day	<b>160M</b>	<b>420M</b>	<b>1,100M</b>

**Driverless car mobility scales extremely well compared with current cars. Smaller fleets operate efficiently and make mobility available to more people.**

# Driverless car impact



# Medium and heavy commercial vehicles (MHCVs)

Automated driving technology will also have significant impact on MHCVs.

## European leaders

Daimler Freightliner  
& Future Truck 2025

Volvo, Scania

All have strong  
light vehicle ADAS  
portfolios to leverage

Uber joins the game?

## Japan

NEDO 2013 platoon  
demonstration

Isuzu-Hino  
collaboration result

Pilot program  
possible in FY 2018

2020 Olympics?

## Automated, not autonomous

Will require driver  
supervision of  
operation and freight  
even if platooning

Driver likely required  
for first and last mile

Efficiency benefits  
are still realized

## Outlook

Automated driving as  
early as 2022

Likely most popular  
in US and Europe

Can help address  
driver shortages by  
repositioning job  
as high-tech

Operational and logistics efficiencies will transform transportation of goods.

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