



IHS Markit™

How IoT is transforming the industrial ecosystem

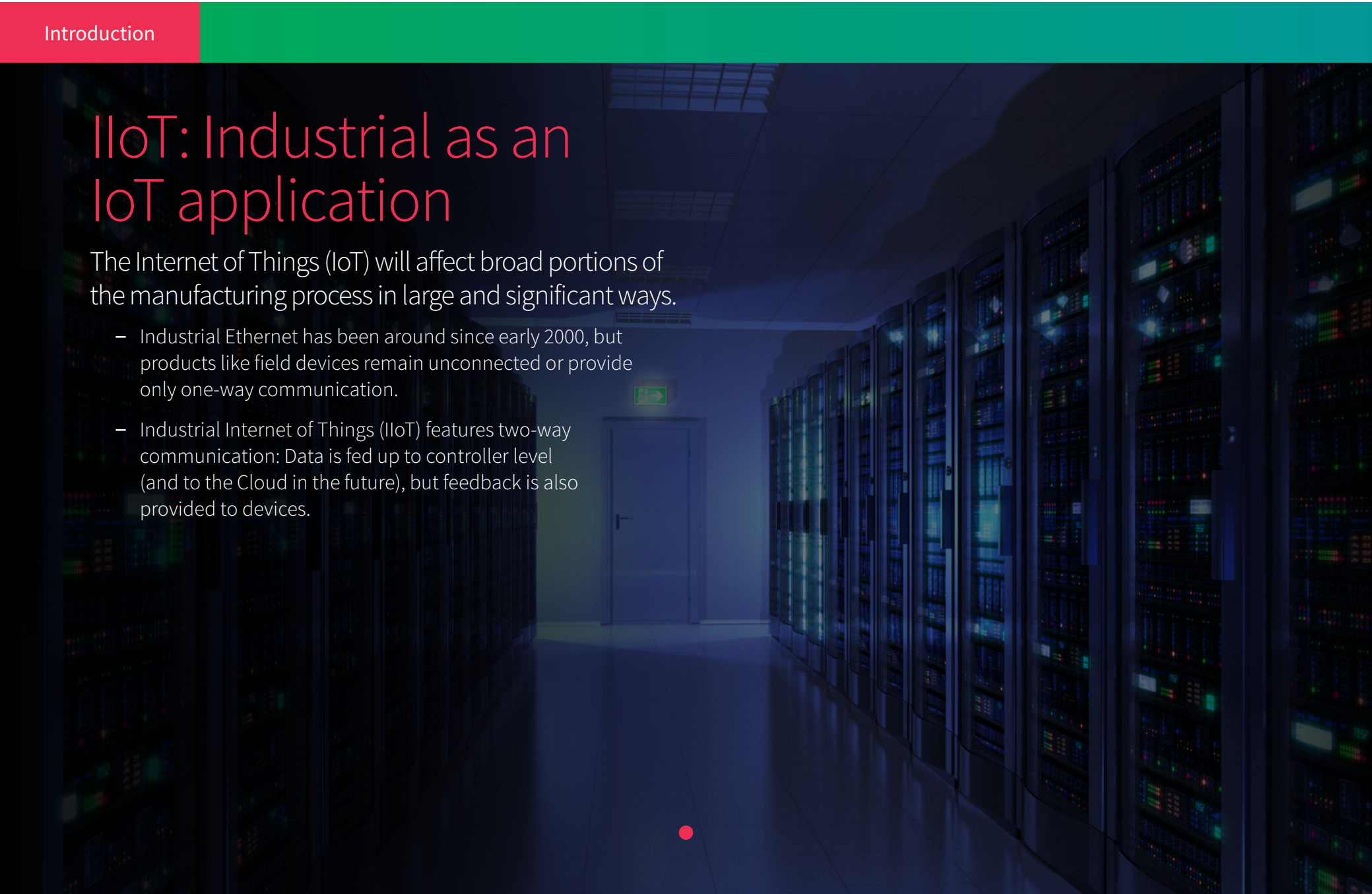
Market drivers, the changing industrial landscape and strategic considerations



IIoT: Industrial as an IoT application

The Internet of Things (IoT) will affect broad portions of the manufacturing process in large and significant ways.

- Industrial Ethernet has been around since early 2000, but products like field devices remain unconnected or provide only one-way communication.
- Industrial Internet of Things (IIoT) features two-way communication: Data is fed up to controller level (and to the Cloud in the future), but feedback is also provided to devices.



A host of considerations

When—and how—to introduce IIoT into manufacturing environments is not a one-size-fits-all endeavor.



Discover industry challenges driving demand to implement IIoT solutions



Explore factors contributing to the changing industrial ecosystem



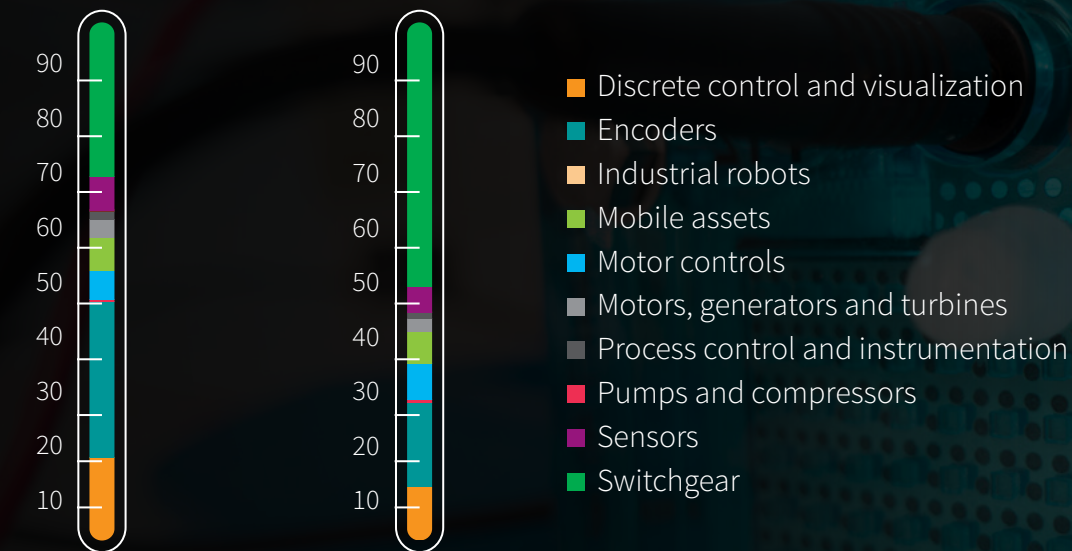
Examine device- and connectivity-level opportunities for introducing IIoT



Review relevant factors while navigating the changing landscape

Technology development

Sensors are widely used in the manufacturing environment. But while their use will become more widespread, the ability to connect and transmit more data faster and with improved integrity will be the true enabler of IIoT.



2016: 99M IIoT
devices shipped

2021: 252M IIoT
devices shipped

Improved data transmission

Connectivity protocols and frameworks enable customers to collect and transfer more data quickly and accurately, from sensors up to the Cloud, for data aggregation and analytics.

Examples include IO Link, quickly being introduced by sensor suppliers; and OPC UA, supporting greater interoperability and more secure information transmission to the Cloud.

Convergence of platforms

New IoT platforms have been introduced by players from both operation technology (OT) and information technology (IT) markets.

Platforms are key differentiators supporting data consolidation and communication across multiple machines, facilities and companies, creating connected organizations and supply chains.



IIoT demand drivers

Below are the key drivers for making IIoT a reality.



Connectivity, technology & innovation

Industrial sectors such as energy are **generating massive amounts of data**. Technology for data capture and analysis opens up new opportunity for optimization and monetization.



Standardization & security

The industry needs **common standards** to allow smart connected products, machines and equipment from different manufacturers to interact seamlessly. With industrial use of the Cloud, **security** remains the biggest concern.



Business models

The industry is struggling with challenges, including **loss of engineering expertise** because of a retiring workforce. **New business models** arise as a result for machine builders, supporting customers with IIoT-related services (e.g., remote monitoring and servicing).



Innovation & competitiveness

IIoT adoption can accelerate factory productivity rates, via reduced unplanned downtime and easier product customization, increasing the level of competition.

Major ecosystem changes

Confusion is driving major changes in the industrial ecosystem.

- Preference as to which team at a company should lead IIoT projects is evenly split between engineering and IT.
- Centrality of automation projects (i.e., DCS systems) influences the decision-making process.

Ecosystem elements



Applications

Fixed assets

Motors, generators & turbines

ABB	Mitsubishi Electric
Alstom	Rockwell Automation
Danfoss	Schneider Electric
DEC	Siemens
Emerson	Yaskawa
GE	

Measurement instrumentation

ABB	Krohne
Azbil	Magnetrol
Cameron	Siemens
Emerson	Vega
Endress+Hauser	Yokogawa
Honeywell	

Process controllers

ABB	Rockwell Automation
Emerson	Schneider Electric
Honeywell	Siemens
Metso	Yokogawa

Discrete controllers

Advantech	Pro-face
B&A Electric	Rockwell Automation
Beckhoff	Schneider Electric
Mitsubishi Electric	Siemens
Omron	

Motor controls

ABB	Rockwell Automation
Danfoss	Schneider Electric
Emerson	Siemens
GE	WEG
Mitsubishi Electric	Yaskawa

Industrial robots

Fanuc Robotics	Nachi
Kawasaki Robotics	Staubli
Kuka	Toshiba Machine
Mitsubishi Electric	Yamaha Robotics
	Yaskawa

Measurement instrumentation

ABB	Krohne
Azbil	Magnetrol
Cameron	Siemens
Emerson	Vega
Endress+Hauser	Yokogawa
Honeywell	

End-equipment

Gardner Denver	Flowserve
Atlas Copco	KSB
Grundfos	Xylem
Ingersoll Rand	Sullair
Sulzer	

Ecosystem overview

Mobile assets

Service robots

ActiveLink	Open Bionics
Adept	Savioke
Aethon	Siasun
Amazon Robotics	Softbank
Carbon Robotics	Titan Medical
Fetch Robotics	Yaskawa
Locus	

Heavy vehicles

Caterpillar	Navistar
Daimler	Tata
Ford	Toyota
John Deere	Volvo
MAN Truck & Bus	

Virtual/Augmented reality

APX	Virtualis
Autodesk	Vuforia
Daqri	Vuzix
HTE Vive	Worldviz
Microsoft HoloLens	

Drones

3D Robotics	Ehang
AEE	Insitu
AeroVironment	Parrot
Ascending Technologies	Precision Hawk
CybAero	Skycatch
DJI	Yuneec

Beacons

Bluvision	Radius Networks
Estimote	Sensorberg
Kontakt.io	Sensoro

Automated guided vehicles

Daifuku
Muratec
SSI Schaefer
Dematic
Terex



Building blocks

Hardware (chips & modules)

ARM	NXP
Analog Devices	Sierra Wireless
Infineon	Texas Instruments
Intel	
Nexcom	

Software (embedded OS)

DDC-I	QNX
ENEA	Texas Instruments
Green Hills Software	Wind River
Linux	
Mentor Graphics	

Connectivity (field networks)

Bluetooth	ZigBee
LoWPAN	Z-Wave
Neon	
SigFox	
Wi-Fi	

Partners (system integrators)

Leidos Energy	Prime Controls
Intech	Automated Technology Group
Wood Group Mustang	CG Controls
Maverick Technologies	

Sensors and actuators

Advantech	Memsic
Bosch	Sensirion
Honeywell	TE
Infineon	Texas Instruments
Libelium	

Cloud hosting

SAP	Oracle
Amazon Web Services	Salesforce
IBM	ThingWorx
Microsoft	

Industrial Ethernet

CC-Link IE	Powerlink
EtherCAT	PROFINET
Ethernet/IP	Sercos

Change management services

Accenture	PWC
Deloitte	

Routers & gateways

Adlink	Intel
Advantech	Kontron
Cisco	Multi-Tech
Eurotech	Sierra

Development kits/SDKs

Anaren	Marvell
Atmel	Texas Instruments
Avnet	VMware
Eurotech	

Industrial Fieldbus

ASI-Interface	INTERBUS
ControlNet	IO Link
DeviceNet	Link
FireWire	Profi Bus
Hart	USB

Industrial-specific alliances

Manufacturing USA	Industrie 4.0
Made in China 2025	Industrial Internet Consortium
Asia IoT Alliance	

Platforms & enablement

Industrial platforms

ABB	Huawei
Bosch	IBM
Cisco Jasper	Microsoft
Emerson	Predix
Fujitsu	Rockwell Automation
GE	RTI
Hewlett-Packard Enterprise	Schneider Electric
Hitachi	Siemens
Honeywell	ThingWorx
Hewlett-Packard	

Analytics

Azima
DLI
N3N Visualize
KCF Technologies
Pruftechnik
Senseye

Interface (Virtual/Augmented reality)

APX	Vuforia
Autodesk	Vuzix
Daqri	Worldviz
HTC Vive	
Microsoft HoloLens	
Virtualis	

Cyber security

Software

Belden	Symantec
Lockheed Martin	Trend Micro
Phoenix Contact	
Siemens	

Hardware

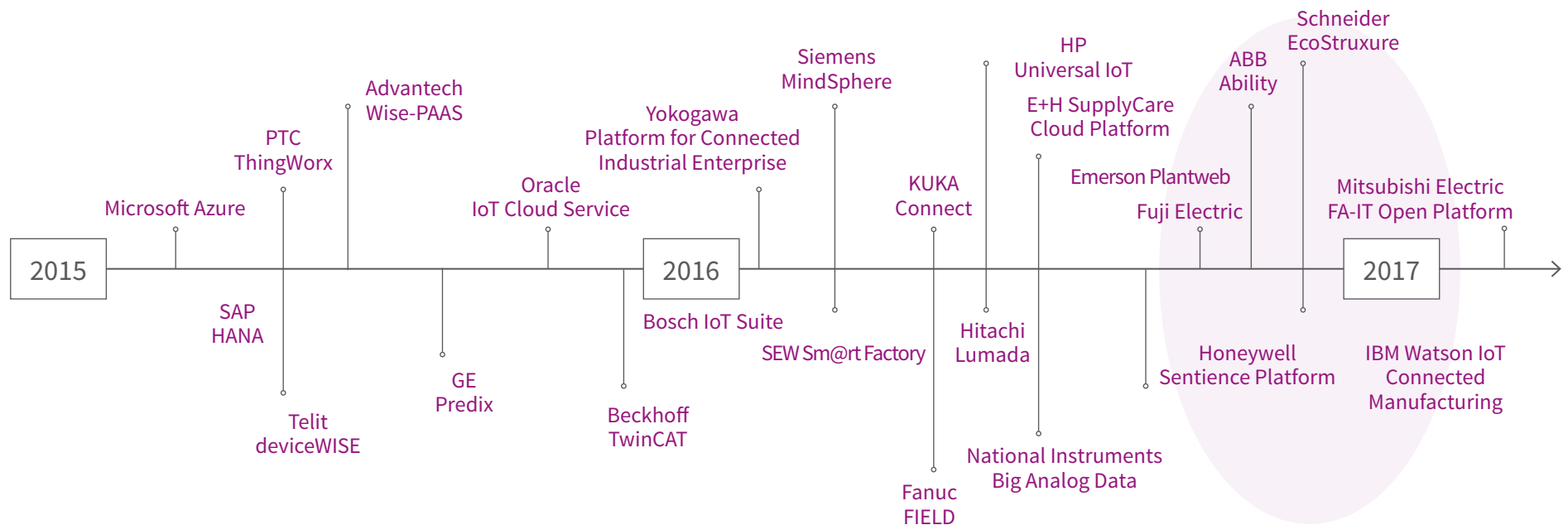
BAE Systems	Radiflow
Belden	SEL
Moxa	Siemens
Phoenix Contact	

Services

Accenture	Lockheed Martin
BAE Systems	Siemens
Deloitte	Yokogawa

Rush to IIoT platforms

The growing conversation on IIoT potential is attracting many new players to compete for a share of the market.



Disruptive entrants

New solutions could drive disruption in the industrial market.



IIoT platform

Huawei

Key player in IIoT connectivity management platforms with broadening capabilities



Machine learning

SpaceTime

Provides situational intelligence to process industries by analyzing data across assets, operational functions and enterprise resources



IIoT operating systems

Ubuntu

Operating system offers open environment for developers in their language of choice, complete with downloadable snaps for quicker/cheaper path to market



Security

Fortinet

Solves IIoT security challenges for “headless” OT devices as well as traditional IT assets



Virtual reality

ESI Group

Industrial-grade immersive VR solution facilitates decision-making process of global interdisciplinary teams



Augmented reality

ThingWorx

Enables augmented reality experiences for field support services as well as engineering and design

Partnerships, mergers & acquisitions

The complex IIoT supply chain necessitates an ecosystem of partnerships.

Partnerships are necessary between:

- a) IT companies supporting cloud platforms and analytics; and
- b) OT companies providing deep-domain knowledge and hardware utilized by manufacturers.

Besides forming partnerships, firms are also actively acquiring software vendors, introducing new elements or augmenting existing parts to their own smart manufacturing portfolio. Such firms include GE Digital, Honeywell and Siemens, in digitalization as well as in technologies supporting cloud platforms and data analytics.



Challenges in IIoT adoption

Industry change is required for full IIoT adoption to take place.

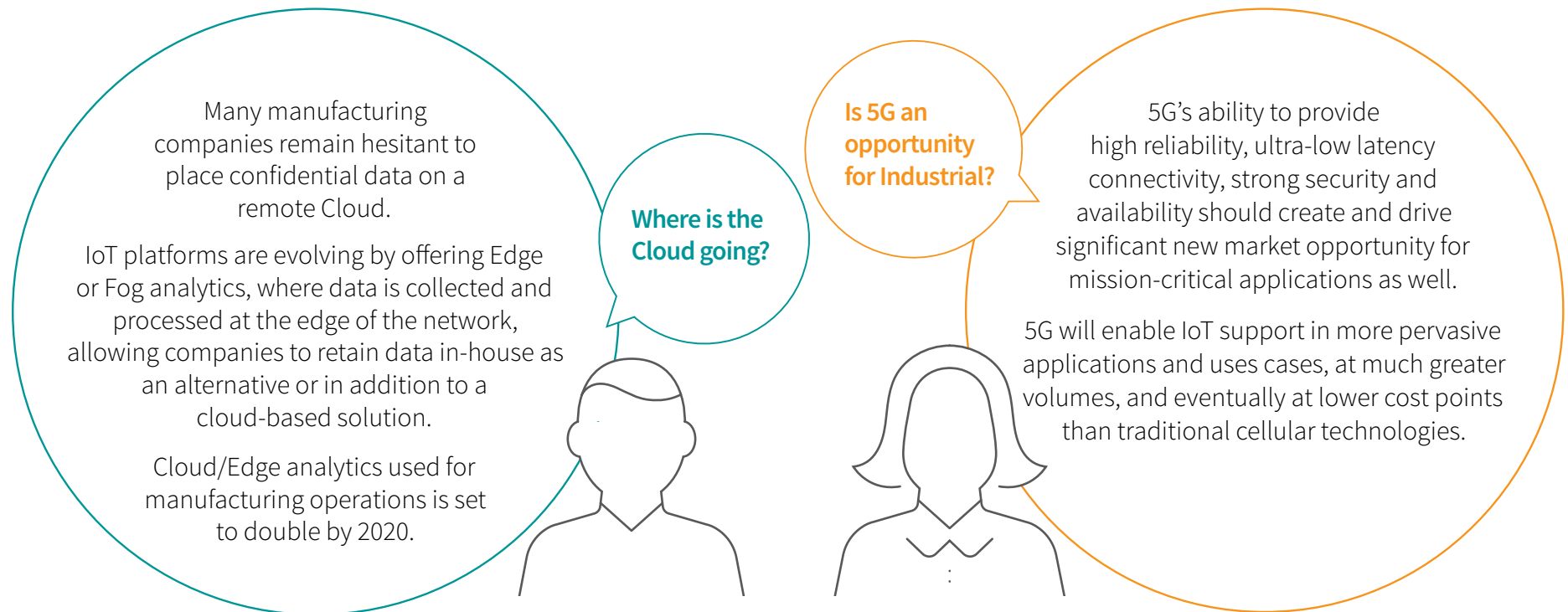
Despite IIoT's growing sophistication in processing power, software and platforms, the broader understanding and acceptance of IIoT within the industrial culture remains elusive. The goal: to move manufacturers toward wider implementation.

For traditional players, fears of placing data in the Cloud must be addressed, given the rampant and pervasive cyber security threats of today.



The road ahead to IIoT

IIoT is a story in the making, and many uncertainties remain.



What lies ahead?

IoT expansion will continue with new technologies and growth in the IoT base.

By 2030, the installed base of IoT devices including newer technologies like LoRa, Sigfox, NB-IoT and 5G will exceed 120 billion.

- Analytics provided through platforms are key to taking full advantage of massive data transmission, set to double in volume to 50% on average yearly for the next 15 years.
- Ethernet is continuing to influence fixed assets and will grow to reach more than 100 million in shipments by 2021.
- Automation products supporting connectivity to the Cloud will expand at more than 60% CAGR during the next five years.



Finding a place in the new landscape

For key market players, navigating the changing industrial landscape can prove challenging. Companies can consider the following to find their place:

- Variation in IIoT adoption, depending on vertical sector
- Importance of partnerships
- Company fit in platform strategy

IIoT adoption varies

The roadmap to IIoT adoption is as complex and diverse as its users.

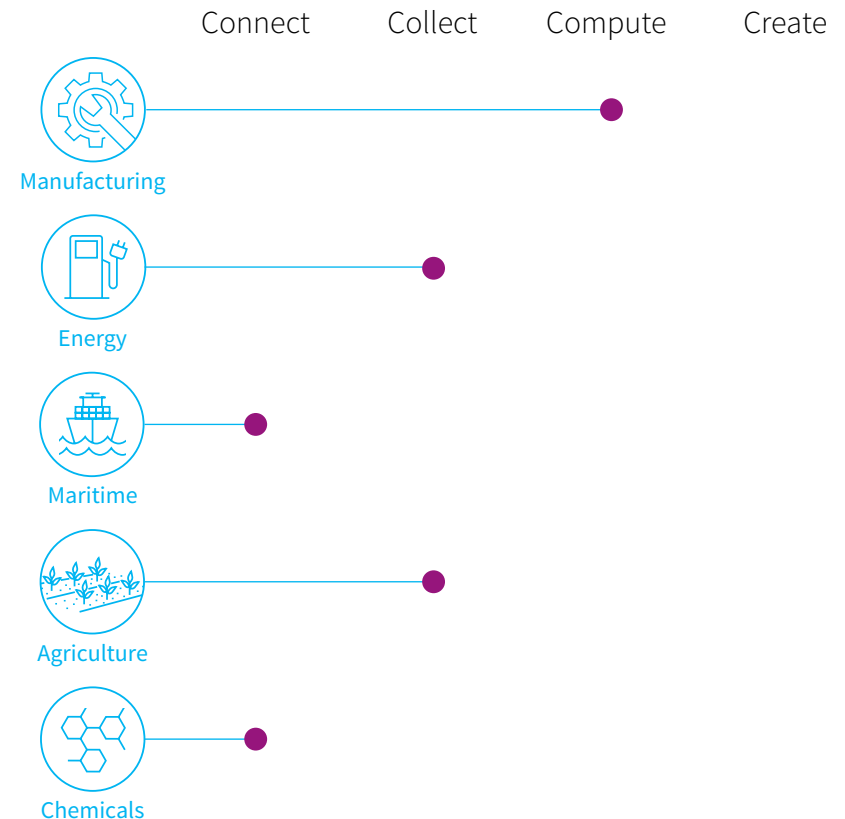
Adoption of the IIoT will vary. It will depend on the openness of each vertical in embracing IIoT technologies; and on individual industry knowledge, conservatism, access to capital and integration challenges.

Analysis is complex in IIoT because industrial coverage is broad and intersects with multiple vertical markets, resulting in incredibly diverse sets of end-customers, compared to verticals in the IoT universe.

Ramifications of adoption in IIoT are much greater than in consumer-centric IoT applications. IIoT factors of production are much larger while also covering critical spheres of human activity, where **failure of systems** is not an option.

The roadmap to IIoT adoption will be dictated by a manufacturer's own needs and customers. A direct relationship and impact can be measured by a manufacturer's adoption of—or failure to adopt—IIoT.

Position of each vertical relative to its IIoT evolution phase



Partnering with the competition: cooperation vs. coopetition

Competitors can also be partners in a new paradigm.

A more complex marketplace necessitates acknowledgement and appreciation of new competition through partnerships, or a cooperation vs. coopetition strategy. Coopetition is the cooperation that occurs between competing companies—a business strategy using insights from game theory on when it is better for rival companies to work together.

- Partnerships are crucial, as automation vendors lack experience in cloud services, while cloud service providers lack relationships or knowledge of the industrial sector.
- “New business models and revenue streams are becoming online through the convergence of IT and OT solutions, and broad expertise necessary to the development of ecosystems to support these services will be critical. Expect to see ongoing activity in 2018 as vendors look to augment and fortify partnership arrangements.” - Alex West, IHS Markit Principal Analyst, Manufacturing Technology

Platform space is converging: Where do you fit?

- Partnership-led approaches to IoT platform development will continue to intensify competition in the IIoT space.



Industrial IoT research

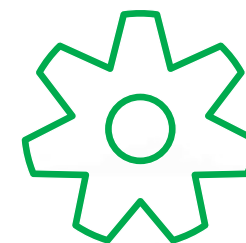
Designed for companies looking to expand or establish a foothold in the Industrial IoT

Industrial IoT package

Research supporting this ebook is sourced from the following products:

- **Smart Manufacturing Intelligence Service** – analysis and commentary on the latest news and developments around the “factory of the future”
- **Industrial Communications Intelligence Service** – examination of industrial automation networking adoption and trends
- **MEMS & Sensors Intelligence Service** – coverage of the MEMS and sensors market, including analysis of leading and potential applications using the technology
- **Cellular IoT Intelligence Service** – perspectives and insights into machine-to-machine (M2M) communications
- **IoT Devices & Connectivity Intelligence Service** – analysis of the devices and connectivity technologies used for the IoT
- **Industrial Robots Report** – highly detailed market analysis of robot systems used in manufacturing and production
- **Industrial Cybersecurity Report** – detailed view of the world market for industrial cybersecurity hardware, software and services
- **Service Robots & Drones Report** – examination of professional and consumer service robots as well as the drones market, including trend analysis across 16 key industries

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AMERICAS

T +1 844 301 7334

E technology_us@ihsmarkit.com

EMEA

T +44 1344 328 300

E technology_emea@ihsmarkit.com

APAC

T +604 291 3600

E technology_apac@ihsmarkit.com